

PUSHING FORWARD WITH ENVIRONMENTALLY SOUND PRACTICES GROWING AS A COMMUNITY FOSTERING A SAFETY CULTURE

GOVERNANCE

## GRI

	Disclosure	Location (Reference or URL)
	THE ORGANIZATION AND ITS REPORTING PRACTICES	
GRI 2: GENERAL DISCLOSURES 2021	2-1 Organizational details	The Andersons, Inc. and its subsidiaries
		Location of headquarters: Maumee, Ohio
		2024 Sustainability Review: Where We Operate, page 5
		2023 Form 10-K: Item 1, Business page 1; Item 2: Properties, page 14
		We are a publicly traded company on the NASDAQ Stock Exchange.
		2023 Form 10-K Cover
	2-2 Entities included in the organization's sustainability reporting	2024 Sustainability Review: Andersons At A Glance, page 6
	2-3 Reporting period, frequency and contact point	This report covers our Environmental, Social, and Governance data and initiatives from January 1 through December 31.
		Information on initiatives that extend into 2024 are also shared within this report.
		Sustainability Review: About This Review, page 66
		Contact Point: Please visit the Sustainability section on our website for further information on our sustainability initiatives. A
	2-4 Restatements of information	Our Scope 1 and Scope 2 data has been recalculated to the GHG Protocol for 2021
	2-5 External assurance	2024 Sustainability Review: About This Review, page 66; Governance - External Assurance, page 67
	ACTIVITIES AND WORKERS	
	2-6 Activities, value chain and other business relationships	2024 Sustainability Review: A Letter From our CEO Pat Bowe; Sustainability At The Andersons page; Growing As A Commu
		2023 Form 10-K: Item 1 - Business, page 1
	2-7 Employees	2024 Sustainability Review: Growing As A Community, pages 32-38
		2023 Form 10-K: Item 1: Human Capital Resource, page 3
	2-8 Workers who are not employees	The Andersons, Inc. does hire seasonal workers and has included them in some of the metrics. Areas where seasonal worke
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	2.9 Governance structure and composition	2024 Sustainability Review: Governance - Our Approach and Board Committees, pages 57-59
		2024 Proxy Statement: Corporate Governance, pages 6-18
	2-10 Nomination and selection of the highest governance body	2024 Sustainability Review: Governance - Our Approach, page 57
		2024 Proxy Statement: Election of Directors, pages 6
	2-11 Chair of the highest governance body	Board Chairman, MIchael J. Anderson,
		2024 Sustainability Review: Governance - Our Approach, page 57
		2024 Proxy Statement: Corporate Governance - Board Meetings and Committees, page 11
	2-12 Role of the highest governance body in overseeing the management of impacts	2024 Sustainability Review: Sustainability At The Andersons - Key Stakeholders and Materiality Assessment, page 10-11
		2024 Sustainability Review: Governance - Our Approach, page 57
		2024 Proxy Statement: Corporate Governance - Sustainability, pages 14
	2-13 Delegation of responsibility for managing impacts	2024 Sustainability Review: Governance - Our Approach To Corporate Governance and Board Committees, pages 57, 59; and
		2024 Proxy Statement: Corporate Governance - Sustainability, page 14
	2-14 Role of the highest governance body in sustainability reporting	The Governance and Nominating Committee is responsible for the review and approval of our ESG reporting. 2024 Sustaina

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rkers have been left out has been noted.

and Enterprise Risk Management, page 64

inability Review: Governance - Board Committees, page 59



The <b>Keep</b> Andersons <sup>®</sup>	SUSTAINABILITY AT THE ANDERSONS	PUSHING FORWARD WITH ENVIRONMENTALLY SOUND PRACTICES	GROWING AS A COMMUNITY	FOSTERING A SAFETY CULTURE	GOVERNANCE	GLOSSARY	PERFORMANCE DATA	79
GRI								
	Disclosure	Locat	tion (Reference or URL)					
	GOVERNANCE (CONTINUED)							
GRI 2: GENERAL DISCLOSURES 2021	2-15 Conflicts of interest	Stand	Sustainability Review: Governance - dards of Business Conduct and Resp Corruption, Anti-Bribery Compliance	onse Program				
	2-16 Communication of critical	2024	Sustainability Review: Governance - Sustainability Review: Governance - Proxy Statement: Corporate Govern					
	2-17 Collective knowledge of th		2	Our Approach To Corporate Governance, p ors - Director Skills, Experience, and Backgr	•			
	2-18 Evaluation of the performa	nce of the highest governance body 2024	Proxy Statement: Election of Direct	ors, pages 6-7				
	2-19 Remuneration policies		Sustainability Review: Governance - Proxy Statement: Executive Compe					
	2-20 Process to determine rem	uneration 2024	Proxy Statement: Corporate Govern	ance - Sustainability, page 14; Compensatic	on/Risk Relations, page 17; Exec	utive Compensation, page	e 20; Director Compensation, p	age 45
	2-21 Annual total compensation		Sustainability Review: Governance - Proxy Statement: Executive Compe	Our Approach To Corporate Governance, p nsation, page 20	bage 57			
	STRATEGY, POLICIES, AND PR	ACTICES						
	2-22 Statement on sustainable	development strategy 2024	Sustainability Review: A Letter From	n Our CEO Pat Bowe, page 3				
	2-23 Policy commitments			sessment, page 11; Commitments, Targets, a e, pages 27-28, Governance - Policies, page		ng Our Environmental Per	formance, page 30; Biodiversit	ty,
	2-24 Embedding policy commi	tments 2024	Sustainability Review: Governance,	oages 58-65				
	2-25 Processes to remediate ne	egative impacts 2023	Sustainability Review: Governance,	bages 57-65				
	2-26 Mechanisms for seeking a		Sustainability Review: Governance - Proxy Statement: Corporate Govern					
	2-27 Compliance with laws and	regulations 2024	Sustainability Review: Pushing Forw	ard with Environmentally Sound Practices,	pages 18-30			
	2-28 Membership associations	2024	Sustainability Review: Growing As A	Community - Awards, Certification, and Re	ecognition, page 46			
	STAKEHOLDER ENGAGEMENT	T Contraction of the second						
	2-29 Approach to stakeholder	engagement 2024	Sustainability Review: Sustainability	At The Andersons - Key Stakeholders, pag	e 10			
	GUIDANCE TO DETERMINE M							
GRI 3: MATERIAL	3-1 Process to determine mater	ial topics 2024	Sustainability Review: Sustainability	At The Andersons - Materiality Assessmen	t, page 11			
TOPICS 2021	3-2 List of material topics	2024	Sustainability Review: Sustainability	At The Andersons - Key Stakeholders, pag	e 10; Materiality Assessment, pa	age 11		
	3-3 Management of material to			At The Andersons, pages 9-16; Pushing Fo 48-55; Governance, pages 57-65; About Th		und Practices, pages 18-30	D; Growing As A Community, p	ages



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UNI	Disclosure	Location (Reference or URL)
	BIODIVERSITY	
GRI 101: BIODIVERSITY 2024	101-1 Policies to halt and reverse biodiversity loss	2024 Sustainability Review: Pushing Forward With Environmental Sound Practices - Biodiversity, page 19-21
	101-2 Management of Biodiversity Impacts of high biodiversity value outside protected areas	2024 Sustainability Review: Pushing Forward With Environmental Sound Practices - Biodiversity, page 19-25
	201-1 Direct economic value generated and distributed	2024 Sustainability Review: Pushing Forward With Environmental Sound Practices - Biodiversity, page 19-25
	101-5 Locations With biodiversity Impacts	2024 Sustainability Review: Pushing Forward With Environmental Sound Practices - Biodiversity, page 26
	ECONOMIC PERFORMANCE	
GRI 201: ECONOMIC	201-1 Direct economic value generated and distributed	2023 Annual Report Form 10-K page 31-35
PERFORMANCE	201-2 Financial implications and other risks and opportunities due to climate change	2023 Annual Report Form 10-K page 10
	201-3 Defined benefit plan obligations and other retirement plans	2023 Annual Report Form 10-K page 42, 49, 50, 56
	ANTI-CORRUPTION	
GRI 205: ANTI - CORRUPTION 2016	205-1 Operations assessed for risks related to corruption	2024 Sustainability Review: Governance - Policies, pages 61-62; ERM, page 64
		Standards of Business Conduct and Response Program
		Anti-Corruption, Anti-Bribery Compliance Policy
	205-2 Communication and training about anti-corruption policies and procedures	2024 Sustainability Review: Governance - Policies, page 61-62
	05-3 Confirmed incidents of corruption and actions taken	2024 Sustainability Review: Governance, pages 61, 64-65
	ENERGY	
GRI 302: ENERGY	302-1 Energy consumption within the organization	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Focus On Climate Change, pa
2016	302-2 Energy consumption outside of the organization	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Focus On Climate Change, pa
	302-3 Energy intensity	2024 Sustainability Review: Performance Data, page 69
	302-4 Reduction of energy consumption	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices, pages 18-30; Performance Data
	WATER	
GRI 303: WATER	303-1 Interactions with water as a shared resource	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Sustainable Water Practices, p
AND EFFLUENTS	303-2 Management of water discharge-related impacts	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Sustainable Water Practices, p
2018	303-3 Water withdrawal	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Sustainable Water Practices, p
	303-4 Water discharge	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Sustainable Water Practices, p
	303-5 Water consumption	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Sustainable Water Practices, p
	EMISSIONS	
GRI 305:	305-1 Direct (Scope 1) GHG emissions	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Focus On Climate Change, pa
EMISSIONS 2016	305-2 Energy indirect (Scope 2) GHG emissions	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Focus On Climate Change, pa
	305-3 Other indirect (Scope 3) GHG emissions	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Focus On Climate Change, pa
	305-4 GHG emissions intensity	2024 Sustainability Review: Performance Data, page 69
	305-5 Reduction of GHG emissions	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Focus On Climate Change, pa
	305-6 Emissions of ozone-depleting substances (ODS)	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Focus On Climate Change, pa
	305-7 Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions	2024 Sustainability Review: Performance Data, page 69

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	Disclosure	Location (Reference or URL)
	WASTE	
GRI 306: WASTE 2020	306-1 Waste generation and significant waste-related impacts	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Reducing Our Waste Impact, page 29;
	306-2 Management of significant waste-related impacts	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Reducing Our Waste Impact, page 29;
	306-3 Waste generated	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Reducing Our Waste Impact, page 29;
	306-4 Waste diverted from disposal	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Reducing Our Waste Impact, page 29;
	306-5 Waste directed to disposal	2024 Sustainability Review: Pushing Forward With Environmentally Sound Practices - Reducing Our Waste Impact, page 29;
	SUPPLY CHAIN MANAGEMENT	
GRI 308/414:	308-1 New suppliers that were screened using environmental criteria	2024 Sustainability Review: Pushing Forward with Environmentally Sound Practices - Biodiversity Through Sustainable Supp and Sustainable Supply Chain, pages 54-55; Performance Data, page 74
SUPPLIER ASSESSMENT 2016	308-2 Negative environmental impacts in the supply chain and actions	2024 Sustainability Review: Pushing Forward with Environmentally Sound Practices - Biodiversity Through Sustainable Supp and Sustainable Supply Chain, pages 54-55; Performance Data, page 74
	414-1 New suppliers that were screened using social criteria	2024 Sustainability Review: Pushing Forward with Environmentally Sound Practices - Biodiversity Through Sustainable Supp and Sustainable Supply Chain, pages 54-55; Governance - Policies, pages 61-62
	414-2 Negative social impacts in the supply chain and actions taken	2024 Sustainability Review: Pushing Forward with Environmentally Sound Practices - Biodiversity Through Sustainable Supp and Sustainable Supply Chain, pages 54-55; Governance - Policies, pages 61-62
	EMPLOYMENT	
GRI 401:	401-1 New employee hires and employee turnover	2024 Sustainability Review: Growing As A Community - Talent Development, pages 35; Performance Data, pages 73
EMPLOYMENT 2016	401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees	2024 Sustainability Review: Growing As A Community - Employee Benefits, page 40
	401-3 Parental leave	2024 Sustainability Review: Growing As A Community - Employee Benefits, page 40
	HEALTH AND SAFETY	
GRI 403: 0CC	403-1 Occupational health and safety management system	2024 Sustainability Review: Governance - Management Systems, page 63
HEALTH AND	403-2 Hazard identification, risk assessment, and incident investigation	2024 Sustainability Review: Fostering A Safety Culture, pages 48-53
SAFETY 2018	403-3 Occupational health services	2024 Sustainability Review: Fostering A Safety Culture, pages 48-53
	403-4 Worker participation, consultation, and communication on occupational health and safety	2024 Sustainability Review: Fostering A Safety Culture, pages 48-53
	403-5 Worker training on occupational health and safety	2024 Sustainability Review: Fostering A Safety Culture, pages 48-53; Growing as a Community - Talent Development, page 3
	403-6 Promotion of worker health	2024 Sustainability Review: Fostering A Safety Culture, pages 48-53
	403-7 Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	2024 Sustainability Review: Fostering A Safety Culture, pages 48-53
	403-8 Workers covered by an occupational health and safety management system	2024 Sustainability Review: Fostering A Safety Culture, pages 48-53; Governance - Management Systems, page 63
	403-9 Work-related injuries	2024 Sustainability Review: Fostering A Safety Culture - Road 2 Zero, page 49; Performance Data, page 74
	403-10 Work-related ill health	2024 Sustainability Review: Fostering A Safety Culture - Road 2 Zero, page 49; Performance Data, page 74

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	Disclosure	Location (Reference or URL)
	TRAINING AND EDUCATION	
GRI 404: TRAINING	404-1 Average hours of training per year per employee	2024 Sustainability Review: Growing As A Community, pages 35-36
AND EDUCATION	404-2 Programs for upgrading employee skills and transition assistance programs	2024 Sustainability Review: Growing As A Community, pages 35-36
2016	404-3 Percentage of employees receiving regular performance and career development reviews	2024 Sustainability Review: Growing As A Community - Performance Management, page 39
	DIVERSITY AND INCLUSION	
GRI 405: DIVERSITY AND EQUAL OPPORTUNITY 2016	405-1 Diversity of governance bodies and employees	2024 Sustainability Review: Growing As A Community - Who We Are, pages 32-34; Performance Data, page 70-74
	EMPLOYMENT	
GRI 408/409/411:	408-1 Operations and suppliers at significant risk for incidents of child labor	2024 Sustainability Review: Growing As A Community - Who We Are, page 33; Governance - Policies, pages 61-62
HUMAN RIGHTS 2016	409-1 Operations and suppliers at significant risk for incidents of forced or compulsory labor	2024 Sustainability Review: Growing As A Community - Who We Are, page 33; Governance - Policies, pages 61-62
	CYBERSECURITY	
GRI: SECURITY	3-3 Management of material topics	2024 Sustainability Review: Governance - Cybersecurity, page 65; Performance Data, page 74
	COMMUNITY ENGAGEMENT	
GRI 413: LOCAL COMMUNITIES 2016	413-1 Operations with local community engagement, impact assessments, and development programs	2023 Sustainability Review: Growing As A Community - Community Engagement, pages 38-42; Performance Data, page 74
	FOOD SAFETY	
GRI 416: CUSTOMER HEALTH AND SAFETY 2016	416-1 Assessment of the health and safety impacts of product and service categories	2024 Sustainability Review: Fostering a Safety Culture - Safe and Sustainable Supply Chain, pages 54-55; Performance Data,
	416-2 Incidents of non-compliance concerning the health and safety impacts of products and services	2024 Sustainability Review: Fostering a Safety Culture - Safe and Sustainable Supply Chain, pages 54-55; Performance Data,

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